Board Meeting

Friday 26 February 2021, 10.30am - 1.00pm via videoconference

AGENDA

Item	Time	Topic	Paper / Ref.	Board Action	Lead
1.	10.30	**Welcome** Apologies for Absence and Declarations of Interest		**To note/ declare**	Chair
2.	10.35	Minutes of the meeting held on 18 December 2020	Paper 01	**To approve**	Chair
3.	10.40	Matters Arising and Action Log	Paper 02	**To discuss**	Chair/ Executive Office Lead
4.	10.45	Chair's Report	Verbal	**To note**	Chair
	10.55	Q&A			
5.	11.00	Chief Executive's Report	Paper 03	**To discuss, advise and note**	Chief Executive
	11.10	Q&A			
6a.	11.15	Quarter 3 Performance Reports: 04a People and Business Support 04b Strategy, Policy and Engagement 04c Operational Performance Report 04d Business Plan Progress update	Papers 04a to 04d	**To discuss, advise and note**	Executive Directors, Head of Business Planning and Improvement
6b.	11.30	Head of Finance and Commercial Report	Paper 05	**To discuss and note**	Head of Finance and Commercial
6c.	11.45	Financial expenditure authorisation by the Board	Paper 06	**To approve**	Chief Executive
	11.55	Q&A			
12.00 BREAK					
7a.	12.05	ARAC Chair's Report	Paper 07a	**To note**	ARAC Chair
7b.		Corporate Risk Register	Paper 07b	**To discuss and approve**	
7c.		Annex: Risk Appetite Statement	Paper 07c	**To approve**	

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	12.15	Q&A			
8a.	12.20	Draft Business Plan 2021/22 Annex: Monitoring Report	Paper 08a, 8b	**To discuss and advise**	Chief Executive, Head of Business Planning and Improvement
8b.	12.35	Draft Budget 2021/22	Paper 09	**To approve**	Chief Executive, Head of Finance and Commercial
	12.45	Q&A			
9.	12.50	Board workplan 2021/22	Paper 10	**To note**	Chair, Executive Office Lead
	12.55	Any other business	n/a	**To discuss**	Chair
		Date of Next Meeting: **Friday 21 May 2021**	n/a	**To note**	Chair
	1.00	Meeting ends			